Annual general meeting
10 April 2019
Simon Thompson
Chairman
A strong 2018

$8.8bn Underlying earnings

$8.6bn Pre-tax asset sales

3% CuE growth

$4.1bn lower Net debt from 2017

$13.5bn Total cash returns to shareholders

Iron ore, Dampier, Western Australia, Parker Point Port
Sustainability
Our economic contribution

$6.6bn
Taxes and royalties paid to governments in 2018

$42.8bn
Direct economic contribution in 2018

$200bn
Economic contribution over past five years
Climate change
Human progress
A very good year

Our 48,000 employees moved our strategy forward

Renewed sustainability approach

Strong financial results

Innovative partnerships

$13.5 billion in cash returns to shareholders

Investment in people & growth
Strong results

$18.1bn Underlying EBITDA on margin of 42%
$11.8bn Cash from operations
$8.6bn Pre-tax asset sales
19% Return on capital employed
AutoHaul™
Up and running

$1.5bn
A year in additional free cash flow from 2021

Growth
High value investments in iron ore, copper, bauxite & lithium

50 projects
16 countries
Investing in exploration

Productivity and growth
Value over volume

$13.5bn in cash returns to shareholders

Oyu Tolgoi underground, Copper, Mongolia
Pioneering progress

$200bn
Direct economic contribution
2013-2018
Elysis – a breakthrough
Investing in the community
Workforce of the future
Realising our ambition
Three year performance

- Generated over $46bn in cash
- Reduced debt by over $14bn
- Delivered and declared $29bn in shareholder returns

Industry-leading Innovation
- Every year grown by 1.4%

Rio Tinto Plc: share price performance over three years

Mar 2016 - Mar 2019

£19.55 to £44.61

Hope Downs 4, Pilbara, Iron ore, Australia
A bright future
<table>
<thead>
<tr>
<th>Resolution 1</th>
<th>Resolution 15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipt of the 2018 Annual report</td>
<td>Remuneration of auditors</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Resolution 2</th>
<th>Resolution 16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Approval of the Directors’ Remuneration Report: Implementation Report</td>
<td>Authority to make political donations</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Resolution 3</th>
</tr>
</thead>
<tbody>
<tr>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Resolutions 4-13</th>
</tr>
</thead>
<tbody>
<tr>
<td>Election and re-election of directors</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Resolution 14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Re-appointment of auditors</td>
</tr>
</tbody>
</table>
Resolutions 17 - 20

Resolution 17
General authority to allot shares

Resolution 18
Disapplication of pre-emption rights

Resolution 19
Authority to purchase Rio Tinto plc shares

Resolution 20
Notice period for general meetings other than annual general meetings
Annual general meeting
10 April 2019