Welcome to country
Board of directors
Strong 2017 performance

EBITDA of US$18.6 billion

Operating cashflow of US$13.9 billion

Underlying earnings of US$8.6 billion

Divestment proceeds of US$2.7 billion

Invested US$2.5 billion in high-return growth
Returns to shareholders

Full year dividend of US$5.2 billion

Share buy-backs declared of US$4.5 billion

Total cash returns to shareholders for 2017 of US$9.7 billion

Taking total since 2011 to over US$40 billion
Significant economic contribution

US$5.1 billion of taxes and royalties paid in 2017

In Australia paid A$4.9 billion taxes and royalties in 2017

Taking total Australian payments since 2011 to more than A$40 billion
As pioneers in mining and metals, we produce materials essential to human progress

Safety  Teamwork  Respect  Integrity  Excellence
Pioneering progress
J-S Jacques
Chief executive
Safety is one of our core values
Chief Executive Safety Awards 2017

Chief Executive Safety Award 2017: Oyu Tolgoi operations

Most Improved Award: Cape Lambert, Iron Ore

Best Contractor Award: Diavik Underground Sustaining Capital Group
Performance with purpose

As pioneers in mining and metals, we produce materials essential to human progress

Our strategy
To deliver superior returns for our shareholders through the cycle

Our 4 priorities
- Performance
- Portfolio
- Partnership
- People

The way we work – Our code of conduct

Values
- Safety
- Teamwork
- Respect
- Integrity
- Excellence

The way we work – Our code of conduct
Performance: strong results

Iron Ore
- Cash flows from operations of US$8.5 billion
- Pilbara operations FOB
- EBITDA margin 68%

Aluminium
- Cash flows from operations of US$2.6 billion
- Integrated operations
- EBITDA margin 35%

Copper & Diamonds
- Cash flows from operations of US$1.7 billion
- Free cash flow of US$319m
- EBITDA margin 39%

Energy & Minerals
- Cash flows from operations of US$1.9 billion
- EBITDA margin 36%

Pilbara, Western Australia
Kitimat, British Columbia, Canada
Rio Tinto Kennecott, Utah, US
QMM, Madagascar
Commercial performance step-up

Commercial organisation in Singapore

Partnering with customers

Collaboration with suppliers
Portfolio: world class assets

Silvergrass
iron ore
Pilbara
Fast-track build in 12 months
opened August 2017

Oyu Tolgoi
underground copper
14,000 employees

Amrun
bauxite
A$1.37 billion invested in Queensland suppliers
Partnerships: trust and collaboration

Invested US$176 million across 1,300 community programmes

Training programme with SASAC starting in Perth

Partnership with Western Cape College in Queensland

Primary education, Wickham, Pilbara, Australia
People: engaged and capable

47,000 colleagues

Invested in leadership programmes

Parental leave and measures to address domestic violence
Outlook
Resolutions 1 - 18

**Resolution 1**
Receipt of the 2017 Annual report

**Resolution 2**
Approval of the Remuneration Policy

**Resolution 3**
Approval of the Directors’ Remuneration Report: Implementation Report

**Resolution 4**
Approval of the Directors’ Remuneration Report

**Resolution 5A**
Approval of the Rio Tinto 2018 Equity Incentive Plan

**Resolution 5B**
Approval of potential termination benefits payable under the Rio Tinto 2018 Equity Incentive Plan

**Resolution 6-14**
Re-election of directors

**Resolution 15**
Re-appointment of auditors

**Resolution 16**
Remuneration of auditors

**Resolution 17**
Authority to make political donations

**Resolution 18**
Renewal of off-market and on-market share buy-back authorities
Remuneration policy
Remuneration decisions
<table>
<thead>
<tr>
<th>Resolution</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resolution 1</td>
<td>Receipt of the 2017 Annual report</td>
</tr>
<tr>
<td>Resolution 2</td>
<td>Approval of the Remuneration Policy</td>
</tr>
<tr>
<td>Resolution 3</td>
<td>Approval of the Directors’ Remuneration Report: Implementation Report</td>
</tr>
<tr>
<td>Resolution 4</td>
<td>Approval of the Directors’ Remuneration Report</td>
</tr>
<tr>
<td>Resolution 5A</td>
<td>Approval of the Rio Tinto 2018 Equity Incentive Plan</td>
</tr>
<tr>
<td>Resolution 5B</td>
<td>Approval of potential termination benefits payable under the Rio Tinto 2018 Equity Incentive Plan</td>
</tr>
<tr>
<td>Resolution 6-14</td>
<td>Re-election of directors</td>
</tr>
<tr>
<td>Resolution 15</td>
<td>Re-appointment of auditors</td>
</tr>
<tr>
<td>Resolution 16</td>
<td>Remuneration of auditors</td>
</tr>
<tr>
<td>Resolution 17</td>
<td>Authority to make political donations</td>
</tr>
<tr>
<td>Resolution 18</td>
<td>Renewal of off-market and on-market share buy-back authorities</td>
</tr>
</tbody>
</table>
Resolutions 19 - 20

**Resolution 19**
Requisitioned resolution to amend the constitution of Rio Tinto Limited

**Resolution 20**
Requisitioned resolution on public policy advocacy on climate change and energy